

**From:** Frank Thinggaard <fth@econ.au.dk>  
**Sent:** 29 July 2019 16:24  
**To:** European Lab <europeanlab@EFRAG.ORG>  
**Subject:** Input to the future agenda of the European Lab

Dear European lab,

EFRAG Board President Jean-Paul Gauzès, has encouraged members of the EFRAG Academic Panel to contribute to the future agenda of the European Lab. As I am one of the members, I provide the following personal input.

I would give highest priority to Project 2: Reporting of non-financial risks and opportunities, and linkage to the business model

Reasoning: As mentioned in paragraph 30 "A robust description of the business model that conveys the sources of competitive advantage, risks, opportunities and the sustainability of the business model over time is a core input of users' assessment of companies' competitive position in comparison to peers." In my opinion it will be very useful to both investors and preparers if a project outcome would be a palette of inspiring examples of companies' business model reporting and linkage to non-financial risks and related opportunities.

(j) Are there other topics that you advise the European Lab to add to its agenda? If so, please provide a description of the topic and the priority you would assign to it:

My home country is Denmark. In Denmark large institutional investors have started asking questions about companies' tax moral before they invest (please refer to this article from Denmark's Radio - In Danish - use google translate: <https://www.dr.dk/nyheder/indland/pensionskasser-vil-afvise-selskaber-med-daarlig-skattemoral> ). However, an analysis of the financial reports from the largest Companies in Denmark reveals that very little tax related information is disclosed. I do not think this is special to Denmark. Some examples of high commitment to transparency in the tax area can, however, be found internationally. A good example is the Economic Contribution Report from the Australian/British company BHP: <https://www.bhp.com/-/media/documents/investors/annual-reports/2018/bhpeconomiccontributionreport2018.pdf> . For instance they provide information about why they have subsidiaries in "non-cooperative countries," number, nature and amounts of disputes with tax authorities etc. In my opinion a project by the European Lab about tax transparency/tax reporting with examples of high quality reports would be very interesting and welcomed by many users.

Kind regards,  
Frank Thinggaard

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